

and benefits from the NNI Policy does not comply with it, what punishment would be carried out? The other one is in regard to the comprehensive review that you mentioned. How long is this review going to take? What is the completion date for the review? Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Enook. Mr. Long.

Mr. Long: Thank you, Mr. Chairman. The first question had to do with penalties. There are penalties built into the contracts as they are let and that is negotiated into the contract and the companies are well aware of it as they bid. It's certainly our intention in the future to ensure that both the contracting department and our NNI registry people do their best to make sure that penalties are applied where there is negligence in meeting those requirements.

And I have lost your second question. Oh, the review. I'm sorry. The review has just started. I would hope that it will be complete and we could report the results of that in the winter session this year. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Long. You said winter sitting this year, which the winter sitting would be in January-February of 2013. Do you mean the fall sitting in October-November? Mr. Long.

Mr. Long: I'm being cautious.

>>Laughter

Chairman: Answering without answering. Okay, as late as 2013 but as early as November. Okay. Thank you. Mr. Enook.

Mr. Enook (interpretation): Thank you, Mr. Chairman. If there is compliance, they

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<p>Tapardjuk.</p> <p>Mr. Tapardjuk (interpretation): That is what I wanted to hear. I have a concern when a contract is awarded and the NNI Policy was misused, with the intent to lodge at the Inuit owned hotel but ends up in a house completed by an individual in order to spend less, after having received reimbursement from the government to stay at the hotel. The reason why I'm asking this question is you stated that you will be conducting a review.</p> <p>If the contractor failed to comply and you have to apply punitive measures when a report is done after the contract is completed, is there an inspector or a government official who would do a review to determine if the contractor fulfilled the terms of the contract? If not, would the final payment on completion or a part of it be withheld? Mr. Chairman, I want to know if something like that has arisen and if there is an inspector to ensure the contractor fulfilled the terms of their contract. Thank you, Mr. Chairman.</p> <p>Chairman: Thank you, Mr. Tapardjuk. Mr. Long.</p> <p>Mr. Long: The short answer to that is yes, every contract has a number of functions that have to be completed. Those are monitored by project officers who ensure that the work is done. The payment schedule generally has some holdbacks and phasing to the payments. After certain parts of the contract are completed, then money is released. If they don't complete the work, they don't get the money. So I think there are safeguards to ensure that the work and the quality of the work are there and are always built into the standard contracts. Thank you, Mr. Chairman.</p>	<p>ርፈኛዊ.</p> <p>ርፈኛዊ: ርፎጣሪኛ ጋዞሪታው ለማሳካት ግን ሌላ የብርቱካ ወይን ስጦታ ለማግኘት ይህን ዓይነት ተቃራኒ ስራ ለማግኘት ይረዳል። ሆኖም ጋንዳታው የተገኘበት የሥራ ተኮር ስራ ለማሳካት ለማድረግ ነው። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል።</p> <p>የሥራ ተኮር ስራ ለማሳካት ለማድረግ ነው። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል።</p> <p>ጋንዳታ: ስለሥራ ተኮር ስራ ለማሳካት ለማድረግ ነው። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል። ሆኖም ለሌሎች ስራዎች ደጋፊ ስራ ለማድረግ ይረዳል።</p>
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policy. The policy has good intent. The methodology of actually reaching that intent is sometimes unclear. I think that that's what we have found through the OAG's comments in that we need to better understand how to actually implement the intent of this policy so that we can actually track it and manage it. Part of that is actually around training plans.

We certainly are of the same mind, particularly with construction contracts, that contractors usually train people in the context of apprenticeships, through journeymen and around very specific learning that has to happen in apprenticeships. So those are things that we want to ensure get reviewed as part of the discussion of the policy and how it can be more beneficial, actually, in clarifying how we might go about this.

I also echo my colleagues' comments that it's not only the government officials who are actually managing the contracts. It's also important for our contracting marketplace out there, whether it's through the construction association or whether it's through various methodologies, through training with ED&T. It's important that the contractors understand what's required of them, not just on the NNI side but also generally on the contracting side. So these are all important parts that we are intent on discussing as part of the review that's taken place over the next while. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Lausman. Next, the President of the Nunavut Housing Corporation, Mr. Barriault.

Mr. Barriault: Thank you, Mr. Chairman. The NNI Policy, in terms of evaluating bids to give bid adjustments, is a somewhat straightforward procedure. With that one, if

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Nunavut, if you stick with them, are good.

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My other concern has to do with exactly how the evaluation of the bids or assessment is handled by each division. Obviously, if the tender that is currently out has a reference to NNI, provisions apply. What is the final outcome at the end of the day to those, through the qualified list of contractors, who have put in bids within the budget constraints or within the budget?

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Can I get a walkthrough of the evaluation of bids by the contracting officer or is there no doubt that it goes straight to one of the officers specified? I wasn't too sure exactly how that works when the Deputy Minister of CGS replied to that earlier. Could you go though a multi-million dollar contract with NNI provisions stipulating exactly how the recommendation would be put into consideration for a possible award? Thank you.

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Chairman: Thank you, Mr. Curley. Deputy Minister of Community and Government Services, Ms. Lausman.

ግብይት (ግሥት): አዲስ ፊርማ ለማግኘት ምክትታ ማስፈሰፍት ይቻላል።

Ms. Lausman: Thank you, Mr. Chairman. I can actually provide sample evaluation criteria. It should be noted, though, that for every contract that goes out, evaluation criteria are listed as part of the package and it's advertised and that's part of the tender package and they do vary. Certainly there is going to be different evaluation criteria for just buying goods like office supplies or something. There will be different evaluation criteria for each RFP that gets issued. That's entirely the requirements of the work that's intended to be contracted and in their evaluation criteria for construction as well.

ግብይት (ግሥት): የዕድገት ግብይት ማስፈሰፍት ለማድረግ ይኖራቸዋል። በእነዚህም መካከል የተጠቀሱትን ማስፈሰፍት ይቻላል። ሌሎች ምክትታ ማስፈሰፍት ይቻላል። ግን በአጠቃላይ ለምርጫው ውስጥ ምን ዓይነት ማስፈሰፍት ይኖራል።

The sample that I'm going to give you

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then the adjustments are only on the first \$100,000 of the contract. Thank you.

Chairman: Thank you, Mr. Barriault. Mr. Curley.

Mr. Curley: Thank you. Yes, I appreciate that. I'm leaving QEC out because I think it's quite similar to the other two departments. I know they're not specifically covered under Article 24, but they have been quite generous in looking at how they apply the various labour components and so on.

There was one other point that was raised earlier by Mr. Long, the Deputy Minister, that profound me, if I may use that word. He stated or concluded in some way that it was more costly to apply NNI for Nunavut. I believe that was what he alluded to in responding to a question.

Can the Deputy Minister clarify whether or not he considers that economic stimulus is important for Nunavutmiut in view of the fact that we don't have other tools like crafting tax breaks, and so on, and transportation subsidiaries that our counterparts down south take for granted, that they don't have to put into... ? For instance, they don't even have to include transportation costs for building this building, which can range over 30 percent.

Therefore, do you stand by your earlier statement that it is costly for the Nunavut government? Thank you.

Chairman: Thank you, Mr. Curley. Mr. Long.

Mr. Long: Thank you, Mr. Chairman. I believe what I said was that it may be more expensive in pure dollars if the bid adjustments are applied than if the prices

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<p>the components of the internal trade agreement would have some impact on our commitment to NNI. I think that that's a bit of a hesitation that we're looking at carefully so that we're not compromising our NNI Policy and our commitment to that through Article 24. Thank you, Mr. Chairman.</p>	<p>ለገጠናው ውስጥ ውሳኔ ለማድረግ ለሚገባው ልዩ ልዩ ስሜት ሊሰጥ ይገባል። ለዚህ ስሜት ለማድረግ ለሚገባው ልዩ ልዩ ስሜት ሊሰጥ ይገባል።</p>
<p>Chairman: Thank you, Ms. Lausman. Mr. Enook.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Mr. Enook (interpretation): Thank you. Pardon me, what was my question? Thank you.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Chairman: Mr. Enook, I didn't quite get what you said.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Mr. Enook (interpretation): Thank you, Mr. Chairman. I think the NNI Policy would be affected. How? Thank you, Mr. Chairman.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Chairman: Thank you, Mr. Enook. Ms. Lausman.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Ms. Lausman: Thank you, Mr. Chairman. I think perhaps I might want to defer that question over to my colleague, Mr. Long. Thank you, Mr. Chairman.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Chairman: Thank you, Ms. Lausman. Mr. Long.</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>
<p>Mr. Long: Thank you, Mr. Chairman. The NNI Policy is preferential in nature and as such, this is contrary to the intent of internal trade agreements. So anywhere there is a preferential policy, it becomes an issue. It becomes a stronger issue for us because NNI is entrenched as Article 24 of the land claims agreement and we have not determined how to deal with that. We don't want to impair or threaten or in any way impact on Article 24. So it makes it very</p>	<p>ጌታ ጋራታሪ: ስሜት ሊሰጥ ይገባል። ስሜት ሊሰጥ ይገባል።</p>

information will be tabled as part of the final review, I'm sure, from ED&T and certainly from our part, procurement. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Lausman. Mr. Curley.

Mr. Curley: Thank you. Like I said, it tends to get confusing because your statement is stated in the past tense, that CG&S has submitted a list. Yes, it is a public document. It is not public until it's tabled somewhere. I'm asking you to table it to this Committee of public accounts and government operations. Could you do that? Thank you.

Chairman: Thank you, Mr. Curley. Ms. Lausman.

Ms. Lausman: Thank you, Mr. Chairman. I think it's no problem to submit a list of issues that procurement has with implementing the NNI Policy. A lot of those issues have actually been discussed today and throughout this process. So if this House is interested in a list of issues, we can certainly make that available and that might inform more discussions. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Lausman. Mr. Curley.

Mr. Curley: Yes, one last question or I'll probably make it a statement. The Department of Justice has been quoted or referred to as being one of the participants in the development of these various documents and so on.

Perhaps with it stated what I quoted that a list of questions and a list of issues have been submitted, I'm not sure whether they have been submitted. It wasn't clear to the

ሚኒስቴር የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል።

ጠቅላይ ሚኒስትር (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ገንዘብ ጋር ጋር።

ጋኒትባህያ (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል።

ጠቅላይ ሚኒስትር (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ገንዘብ ጋር ጋር።

ጋኒትባህያ (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል።

ጠቅላይ ሚኒስትር (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ገንዘብ ጋር ጋር።

ጋኒትባህያ (ጋኒትባህያ): ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል።

አዲስ የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል። ማህበራዊ ሚዲያዎች ላይ ማሳተፍ ይቻላል። ለአዲስ የሥራ ምክርቤት ለማቅረብ ይገባል።

review process or whether they have been submitted to the Department of Justice. In light of that, Mr. Chairman, during our deliberations, I will now indicate that we will need to ask the Department of Justice what they have received.

That might be contained in our report or recommendations, but I'm just making a little note that the Department of Justice will have to be asked as to exactly what they have been consulted with. Otherwise, it goes on like something is being done without the full participation or involvement of the Committee and whatnot. So Mr. Chairman, I'm just raising that to you because we will need to address it during our elaboration further today. Thank you.

Chairman: Thank you, Mr. Curley. Thank you for the comments. I have no further names on my list for the NNI Policy, paragraphs 71 to 77. It's now lunchtime. So are we in agreement that we will break for lunch and when we come back, we will move on to the common causes of non-compliance, paragraphs 78 to 82? Are we in agreement?

Some Members: Agreed.

Chairman: So at 1:30 this afternoon, we will have everyone back here in the Chambers. Have a good lunch.

>>*Committee recessed at 12:08 and resumed at 13:33*

Chairman: Thank you and welcome back. We are on page 25 of the Auditor General's report, the common causes of non-compliance. That's paragraphs 78 to 82. I will take names of Members who would like to ask questions on paragraphs 78 to 82. I did have Ms. Ell ask a question, but

ለርረገገጥኛ ሲሆን፤ ርዕሰ ምክርቤት ለመቀረብ ለማድረግ ለሚገባቸው ሰባት ሰዓት ይገባል።

የኮሚሽን ሪፖርት ላይ ያለውን ለምሳሌ የብሔራዊ ልማት ስራ ለማስፈጸም ለሚገባው ሰባት ሰዓት ይገባል። ሌሎችም ሊሆኑ ይችላሉ።

አባል ምክርቤት (ጋኒትህግ): ፕሮጀክት ስራ ላይ ያለውን ለማስፈጸም ለሚገባው ሰባት ሰዓት ይገባል። ሌሎችም ሊሆኑ ይችላሉ።

አባል ምክርቤት: አዎ።

አባል ምክርቤት (ጋኒትህግ): 1:30-ገ ስራ ላይ ያለውን ለማስፈጸም ለሚገባው ሰባት ሰዓት ይገባል።

>>ኮሚሽን ስራ ላይ ያለውን ለማስፈጸም ለሚገባው ሰባት ሰዓት ይገባል።

አባል ምክርቤት (ጋኒትህግ): ፕሮጀክት ስራ ላይ ያለውን ለማስፈጸም ለሚገባው ሰባት ሰዓት ይገባል። ሌሎችም ሊሆኑ ይችላሉ።

believe is really important for procurement. We've got two staff at a master's level. The combined experience is 150 years and I think that's important because what we have is both a level of education and experience. A lot of procurement knowledge is actually gained through experience and that speaks to the fact that we also look at case law from procurement and that's experience that teaches us as well.

We're using mentoring for new employees and in fact, mandatory training is part of the orientation. This mandatory training is on just some basic things that have already been noted, how to document a file for procurement and why you might want to do it, the basics around how to go to tender, how to close a tender, what is bid shopping, what is bid rigging; just some basic terms around procurement processes and bidding processes. We use PMAC, again, which is the Purchasing Management Association of Canada, as part of our training programs for staff on a long-term basis.

It is difficult to find skill sets and we certainly have to go about doing this quite rigorously. We frequently bring in casual staff and we like to bring in casual staff that are probably bright, young folks from high school and start the orientation for purchasing for these folks. If they show an aptitude for, firstly, liking the work and being good at it, then we start encouraging them to maybe take a career in purchasing.

So we really use a number of different ways to go about this. Currently, I am told we have no vacancies, so that's an anomaly in procurement and hopefully it stays that way for some time. Thank you, Mr. Chairman.

Δርሞመላኛትሞላሎ ለርህይታላሎ ሆኖ ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል።

ሌላ ልማት ማስተጋብሮ ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል።

ርዕዩ ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል።

የሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል። ለሥራ ለማግኘት የሚችሉ ሰዎች ከሌሎች ሰዎች ጋር ተሳታፊነት ማሳካት አስፈላጊ ሲሆን ለዚህም አጣጥሞ መጠየቅ ይኖርብዎታል።

done that to the NNI Secretariat, to ED&T, that will form the basis of the ongoing review for NNI and the procurement procedures.

I believe that there are a number of requests for input for that review that extend past CGS, which makes perfect sense. Thank you, Mr. Chairman.

Chairman: Thank you, Ms. Lausman. Mr. Curley.

Mr. Curley: Thank you. Thank you for the clarification. It’s quite important. So am I to understand that there is no other legal advice or questions raised with the Department of Justice concerning Article 24 overall? Thank you.

Chairman: Thank you, Mr. Curley. Ms. Lausman.

Ms. Lausman: Thank you, Mr. Chairman. I’m not aware of any specific issues raised on Article 24 with Justice, certainly from CGS. I will say very clearly, though, that procurement law is a huge part of procurement and contract administration. CGS works very closely Justice on all aspects of contracts and all aspects of contract administration. Thank you very much, Mr. Chairman.

Chairman: Thank you, Ms. Lausman. On the section of the conclusion, paragraphs 83 to 88, any further Members wishing to ask any questions? Mr. Ningark.

Mr. Ningark: Thank you, Mr. Chairman, and good afternoon. For the last two days and a half, we debated things that we reviewed in the report of the Auditor General’s office. We find, according to the findings of the Auditor General’s office, that we need more clear direction in the

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on it because elders have a hard time conceiving such things. They were far more concerned with getting a better future and that is why they agreed with coming to a settlement with the federal government. I don't want to see their belief disappear. They have come to believe in their leaders. Nonetheless, I am grateful that we have been made aware of non-compliance. Thank you.

Chairman: Thank you, Ms. Ugyuk. In terms of conclusion, paragraphs 83 to 88, is the Committee in agreement that we have done the full review of the Report of the Auditor General of Canada to the Legislative Assembly for 2012 on procurement of goods and services? Is the Committee in agreement that we are finished? Are we agreed?

Some Members: Agreed.

Chairman: Thank you. So to close and to sum up, we had the Deputy Minister of Economic Development and Transportation go last in the opening comments, so if you have any closing comments, Mr. Long.

Mr. Long: Thank you, Mr. Chairman. I have to say that I certainly appreciated the efforts of the Office of the Auditor General in reviewing NNI and its application in procurement and the advice provided is going to be helpful as begin our comprehensive review. The discussion over the last few days has clarified some items and reinforced, in my mind, the importance of doing a very thorough review. So that is our intention and I appreciate the efforts of the Members in providing that advice. Thank you very much.

Chairman: Thank you, Mr. Long. Next, we will go to the president of the Qulliq Energy Corporation. Mr. Mackey, if you

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